Annual Message

From Judy L. Smith and Mark D. Weiner

Founded in 1971, CJE’s original goal, as articulated by Founding Chairman Joseph Gidwitz, of blessed memory, was “to plan, implement and maintain a comprehensive and coordinated program of total service for the Jewish elderly of metropolitan Chicago, through a highly flexible program of care and service.” Forty-five years later, we are proud to report that CJE SeniorLife continues to live that Mission and Vision every day.

As CJE has grown, our Jewish values have compelled us to listen to the needs and desires of our clients, residents and family members—always keeping in mind the strengths and resources that each individual brings to the table. Today, our Mission remains steadfast—to enhance the lives of older adults and facilitate an individual’s independence and dignity. Isn’t that what we all hope for as we age?

Meeting these goals has not been easy. This past year has been especially challenging. CJE has been deeply impacted by having no State budget for two years, as well as by the uncertainty in Washington. These challenges are only heightened by the growing number and diversity of older adults who need our services. Moreover, every year we are seeing more adult children who are seeking CJE’s guidance and expertise to assist with the care of their aging loved ones.

Those who are most familiar with CJE often comment that while CJE is one of the real gems of our community, they feel it is the “best kept secret in town.” That is, however, until a crisis causes a 50-year-old adult child to reach out to CJE because she has heard from her doctor or neighbor that we could help her 80-year-old father... help provided through one of our 35-plus programs offering life enrichment, supportive resources or healthcare.

CJE’s Senior Management and Board of Directors continually assess and respond to both internal and external challenges. We always strive to maximize our resources and be proactive in developing programs to meet the evolving needs of the Jewish and larger community.

Because of this focus and drive, CJE has a strong foundation on which to build for the future. Our efforts and successes are due to the support we receive from so many partners, the most important of which is the Jewish Federation of Metropolitan Chicago. We are indebted to the many organizations, foundations, families and individuals who support our Mission. Finally, our deepest appreciation and heartfelt thanks go out to our entire Board, our volunteers and our staff—from our bus drivers to our cooks ... from our social workers to our nurses—and all the hardworking individuals who are on the front lines providing CJE services to 20,000-plus older adults and their family members each year.

As we move closer to our half-century mark, CJE does not have time for a midlife crisis—we must keep moving forward with creativity and intent so we are prepared to meet whatever challenges lie ahead. It is in that spirit that our 2017 Annual Report highlights our achievements and benchmarks during our 45th anniversary year.

With best regards,

Judy L. Smith
Board Chair

Mark D. Weiner
President & CEO
### CJE SENIORLIFE HIGHLIGHTS

Here we are in 2017, recalling CJE’s modest beginnings in 1972 in that legendary Rogers Park storefront. Now, during this, our 45th anniversary year, it’s time to look back and see how far we’ve come.

<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
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<tr>
<td>2017</td>
<td>45th Anniversary of CJE SeniorLife!</td>
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<td>CJE’s enhanced website is launched providing individual URLs for:</td>
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<td>LiebermanCenter.net</td>
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<td>WeinbergCommunity.net</td>
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<td>YourEldercareConsultants.com</td>
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<td>In 2016, Lieberman’s Short-term Rehab and Fitness Center in the Haag Pavilion is redesigned.</td>
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<td>In 2015, CJE observes the 10th anniversary of Celebrate CJE honoring Jim Mills.</td>
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<td>Lieberman Center introduces a number of specialty areas, including Center for Heart Health, Parkinson’s disease programming and dialysis in 2014.</td>
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<td>In 2014, the Bernard Heerey Annex opens at the Friend Center at Weinberg Community. It features a stunning great room and a specially-designed media room for Adult Day Services.</td>
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<td>2017</td>
<td>The 35th anniversary of Lieberman Center for Health and Rehabilitation is in 2017. Also in 2017, Dr. Michael Gottesman is brought on as Lieberman Center’s Executive Director.</td>
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<td>The 20th anniversary of Weinberg Community for Senior Living is celebrated.</td>
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<td>In 2016, a stunning outdoor mural is created for Adult Day Services in Evanston by CJE clients, staff and volunteers.</td>
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<td>In 2016, the Lieberman +30 Transitional Nursing Program is initiated to help reduce re-hospitalizations.</td>
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<td>2015 marks the return of Holocaust Community Services after 12 years at JCFS. Also in 2015, CJE begins a partnership with NorthShore University HealthSystem on a Jewish Hospice Program.</td>
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<td>In 2014, Lieberman Center obtains CARF accreditation.</td>
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<td>In 2012, the 40th anniversary of CJE is observed.</td>
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In 2008, Council for Jewish Elderly changes its name to CJE SeniorLife and refreshes its brand identity with a new pomegranate-inspired logo and the new tag line “Jewish Values for Positive Aging.”

In 2005, CJE holds its inaugural “Celebrate CJE” fundraising gala. The Center for Healthy Living is launched in 2007 to provide a wide range of educational and wellness programs, services and screenings for older adults.

The Culture Bus® begins riding in 2003.

In 1999, Adult Day Services—Deerfield opens at the Friend Center.

In 1995, the Leonard Schanfield Research Institute is founded.

In 1990, CJE headquarters moves from Birchwood and Western Ave. to its current location at the Bernard Horwich Center on Touhy Avenue.

In 1991, CJE’s Adult Day Services relocates to a remodeled building on Howard Street in Evanston.

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1970s

- In 1970, Jewish Home for the Aged-BMZ closes its doors, and CJE assumes responsibility for providing services to its former residents.
- CJE's first Board of Directors is elected with Joseph Gidwitz as its first Chairman in 1971.
- CJE Mental Health Counseling was introduced at our Evaluation Service Center in 1972.
- In 1972, CJE Transportation Services was initiated as well as Home-Delivered Meals.
- In 1971, Council for Jewish Elderly was incorporated as an affiliate of Jewish Federation.
- In 1977, Adult Day Services begins.
- In 1981, Lieberman Geriatric Health Centre opens with 240 private rooms, which was very unique at the time.

Revealed: Who We Are Now

- 20,000 Older Adults and Family Members Served
- 89% 55–84 Years Old
- 11% 85+ Years Old
- Over 35 Programs and Services
- 10 Buildings and Locations
- Over 600 Employees
Revealed
How We Enhance the Quality of Life of Older Adults

THE CENTER FOR HEALTHY LIVING LIVES UP TO ITS NAME

**3,622 TOTAL PERSONS REACHED**

- 11 Health Fairs, 1483 attendees
- 61 Health Ed Workshops, 111 attendees
  - Workshop Completion Rate: 82% of attendees
  - Workshop Outcome: 80% of Matter of Balance attendees increased mobility (TUG Test)
- 34 One-Time Presentations, 784 attendees

A CORPS OF COMMITTED VOLUNTEERS

**1141 TOTAL VOLUNTEERS**

- 76% Female
- 24,243 TOTAL HOURS
- $585,226 VALUE OF HOURS WORKED*

- 55 Board Members Volunteered 1272 Hours
- 26 Associate Board Members Volunteered 82 Hours

*Based on Independent Sector's 2017 estimated monetary value of volunteer work.

FOOD SECURITY

Consumer Assistance
$76,000 in Food Stamps distributed

Home-Delivered Meals
50,005 free meals delivered by 76 volunteers
drivers who also make well-being calls
322 clients
- 61% Over 80 years old.
- 57% Live alone. 100% have a disability.
- 84% Unable to shop for and cook meals.
- 94% Say CJE Home-Delivered Meals helps maintain independence.
- 90% Think CJE Home-Delivered Meals helps one feel connected to the community.

ADULT DAY SERVICES ENRICHMENT

3 Locations

- 116 participants at ADS Evanston and Chicago Sinai
- 75 participants at ADS Weinberg Community in Deerfield

- 3 Art Therapy disciplines (some at Lieberman Center):
  - Dance/Movement • Visual Art • Music

- 3 Dogs Certified for Pet Therapy at Weinberg Community

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Mental and Emotional Support

- **274** Counseling Clients
- **197** Support Groups Clients
- **121** Your Eldercare Consultants Clients
- **405** Linkages Clients

Basic Exercise
- **62** Attendees
  - **Basic Exercise**
  - **Dance/Movement**
  - **Tai Chi**

Shalom Bus Gives a Lift

- **1,761** People received a ride
- **24,930** One-way rides given

Going with Kosher to Go®

- **8,182** Meals delivered to 50 at-home clients
- **17,228** Meals delivered to 38 organizations: residential facilities, hospitals and nursing homes

A Housing Continuum

- **Aging in Place**: $26,950 housing-related funds provided to help different people live in the community.
- **Independent Living**: 476 residents in 5 CJE affordable/subsidized buildings
- **Assisted Living and Memory Care**: 250 Residents at Weinberg Community
- **Lieberman Center For Health and Rehabilitation**: 442 Residents in Short-term rehab
- **190 Residents in Long-term skilled nursing**
  - *Based on average length of Short-term rehabilitation stay of 28 days.*
CONSUMER ASSISTANCE HELPS IN THE COMMUNITY

- **7667** Client Contacts
- **345** At 15 Presentations
- **30%** Outpost Clients (Seen in Suburbs)

EXAMPLES OF REQUESTS FOR ASSISTANCE

- 24% Insurance
- 13% Transportation
- 11% Prescription Drugs
- 8% Housing
- 6% Food Stamps

- **1344** Clients Saved

$626,930 by accessing new savings programs and using new benefits

CA Cares What You Think

95% of clients would recommend CA

92% of clients agreed/strongly agreed they were satisfied with CA service

HEALTH AND DIGNITY FOR HOLOCAUST SURVIVORS

Holocaust Community Services

- Served **1792** Persons
- Distributed **$3,388,696**

Through Social Welfare Funds • Food Assistance • Medical and Dental • Personal Care • Socialization • Case Management • Support Groups
EDUCATION AND TRAINING

6 INternships
Enabled college and graduate students to work alongside our professional staff.

272 CEUs
Granted to social workers through our Transition to Wellness Program.

DIGITAL CONNECTIONS

Website
Over 100,000 visitor sessions

Facebook
750 followers

Facebook
750 followers

Twitter
Over 650 followers

Twitter
Over 650 followers

LinkedIn
Almost 900 followers

LinkedIn
Almost 900 followers

WE COUNT ON OUR GENEROUS DONORS

2,200 Number of donors who supported our organization last year

47 Number of Legacy Donors

$717,000 Raised at Celebrate CJE (Fiscal Year 2017).

OUR 6 VALUES
We remain guided by them on our path of excellence

Respect
Advocacy
Compassion
Intention
Innovation
Accountability

A SOCIALLY RESPONSIBLE ORGANIZATION

Our Employees . . .
Donated 350 pounds of food for The ARK and the Dina and Elie Field EZRA Multi-Service this year!

Volunteered over 2500 hours
Over 80 diverse organizations

Raised $3,150 For Employee Emergency Fund through designated “Jeans Days.”

2017 A BIG YEAR FOR MILESTONES
4 Anniversaries Celebrated
45th CJE SeniorLife
35th Lieberman Center
25th Krasnow Residence
20th Weinberg Community

Instagram
125 followers

Instagram
125 followers

Website
Over 100,000 visitor sessions

YouTube
Over 3,000 page views

YouTube
Over 3,000 page views

LinkedIn
Almost 900 followers
The Triumph of Music

*Defiant Requiem: Verdi at Terezin*, conducted by Murry Sidlin, was presented by the Jewish Federation and raised $4.6 million to benefit Holocaust Community Services. It told the story of Jewish prisoners who performed the Verdi Requiem in the Theresienstadt concentration camp.

A Robust Research Enterprise: Leonard Schanfield Research Institute

Three of its four major studies:

**Bureau of Sages.** A one-of-a-kind advisory bureau with CJE's own clients. They articulate their valuable expertise to researchers so patient-centered research can be developed.

**Outcomes Measurement Framework.** To develop an outcomes measurement framework for CJE, including outcomes, indicators, and operating procedures for each department.

**Partnership for Aging and Disability Research.** CJE and three organizations — Access Living of Metropolitan Chicago, the Rehabilitation Institute of Chicago and Northwestern University’s Buehler Center on Aging, Health & Society — will create a partnership to discuss patient-centered outcome research related to aging and disability.

$6,532 was donated to our Home-Delivered Meals Program from Meals on Wheels America for participating in Subaru of America’s 2016-17 Share the Love Event.

Members of CJE’s Associate Board are thrilled by the success of their first fundraiser, *Spin for Seniors*, that raised $5,285 toward a Shalom bus. (L-R) Event co-chairs Kelsey Underwood, Ryan Schraier, Rachel Levy (Board Chair) and Julia Clark.
Adult Day Service (ADS) clients were chosen to exhibit their works at Evanston Made, a popular annual exhibit at Evanston Art Center.

The talented “artists in residence” at Weinberg Community for Senior Living exhibited their inspired and imaginative two-dimensional artwork at the First Bank of Highland Park. Weinberg Community was selected as an exhibitor by the bank for its Ruth Fell Wander Community Art Wall.

CJE raised $37,124 in our Giving Tuesday Campaign that included a $5,000 matching gift from the Retirement Research Foundation.

6th graders from Solomon Schechter Day School showed that it’s “Better Together” as they continued this ongoing program by visiting residents of Weinberg Community to promote intergenerational programs.

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Lieberman Center raised the level of rehab care with the expansion and renovation of its Rehab and Fitness Center that now includes a mini-apartment with kitchen, bath and bedroom, to practice activities of daily living (ADLs).

The Commission on Accreditation of Rehabilitation Facilities (CARF) conferred three accreditations on Lieberman Center as:

1. An Inpatient Rehabilitation Program – Skilled Nursing
2. An Inpatient Rehabilitation Program – Skilled Nursing—Cancer Rehab Specialty Program
3. A Person-Centered Long-Term Care Community
CJE SeniorLife Mission and Values

Mission
The mission of CJE SeniorLife is to enhance quality of life and facilitate the independence of older adults.

Values
“The test of a people is how it behaves toward the old.” —Rabbi Abraham Joshua Heschel
At CJE SeniorLife, we fulfill our Mission and realize our Vision for and on behalf of our Clients, our Clients’ families, our Staff, our Board Members, and our Volunteers by striving for excellence through Respect, Advocacy, Compassion, Intention, Innovation and Accountability.

Respect—Kavod
We recognize, honor and acknowledge the inherent value of each person, for their wisdom, their culture, their background, and their unique history.

Advocacy—Timicha
We give voice to our clients’ needs and facilitate positive actions on their behalf. We engage state and federal officials to advocate the adoption, preservation and/or modification of governmental programs and practices which benefit our community and clients.

Compassion—Chesed
We treat everyone with caring, sensitivity, understanding, and supportive responsiveness.

Intention—Kavanah
We approach our work and each task with mindful consideration as to what we are doing and why we are doing it, as individuals and as an agency.

Innovation—Chidushim
Advance our knowledge and strive to develop, evaluate and implement new and advanced programming and models of care to bring benefits to our clients, community and broader older adult/health care environment.

Accountability—Arevut
We are responsible individually and as an agency for honest, accurate work and interaction with others. We plan strategically and provide quality care with measurable outcomes with fiscal and ethical responsibility.

Employees of the Year
The following CJE SeniorLife staff members personify the values and commitment to customer service by which CJE has come to be known.

Hedy Diop, Human Resources Manager
Grigory Dvorkin, Maintenance Specialist/Supervisor—Independent Housing
Patty Noomano, L.P.N.—Lieberman Center
CJE Employees with 20 or More Years of Service

Shevonne Abraham, Resident Care Assistant
Lyeyena Amadio, Environmental Services Worker
Maureen Beckford, Resident Care Assistant II
Amelita Beltran, R.N. - Health Services-Float Pool
Paula Berger, Resident Service Coordinator
Martha Berry, Resident Care Assistant
Elaine Brody, Leasing Associate
Joel Brody, Manager - Internal Auditing
Susan C. Buchbinder, Director - Religious Life
Wanda Capua, M.D.S. Nurse
Conchita Ching, R.N. - Health Services
Esther Craven, Resource Center Associate
Melanie Matin Croke, Senior Accountant
Lois Davis, Manager - Activity, Housing
Tresa Dawravoo, R.N.-Health Services-Float Pool
Marie Delva, Resident Care Assistant
Diana Diaz, Housekeeping Worker
Nida Domines, Supervisor - Resident Care
Elena Dulay, L.P.N.
Grigory Dvorkin, Maintenance Supervisor
Romeo Foronda, Dining Services Associate
Paula Gayle, Resident Care Assistant
Juan Gibson, Environmental Services Worker
Delba Gines, Resident Care Assistant
Dorothy Graham, Receptionist
Daphne Hill, Resident Care Assistant II
Maya Kramer, Activity Worker
Mary Kuriakose, Resident Care Assistant
Marie J. Lenesca, Dining Services Associate

Domingo Mabbagu, R.N. - Health Services
Macario Macawili, Resident Assistant Housekeeping
Kelly McClendon, L.P.N.
Merle Mendoza, Environmental Services Worker
Myrtle Mobley, Health Information Clerk
Patty Noomano, L.P.N.
Ricky Olaco, Resident Care Assistant
Gloria M. Ortiz, Resident Care Assistant
Temoorshah Osmani, Dining Services Associate
Genoveva Sanchez, R.N.-Health Services-Float Pool
Tara Sanderson-Bryant, Human Resources Assistant
Barbara Sarasin, Geriatric Care Manager
Rocio Scala, Weekend Monitor
Melina Scheibe, Coordinator - Nutrition/Food
Erin Sharp, Program Support Specialist
Helena Skowyra-Munoz, R.N.-Health Services-Float Pool
Basil Smith, Environmental Services Worker
Lourdes Soriano, M.D.S. Nurse
Ranford Stephens, Dining Services Associate
Chana Sulpar, Resource Center Associate
Joseph Suzuki, Transportation Driver
Rozalya Trogub, Care Manager II
Dorothy Turner, Resident Care Assistant
Wanda Turner, Activity Coordinator
Lucas Viloria, Dining Services Associate
Dennis Wedderburn, Lead Environmental Services Worker
Charlotte Wiedman, Assistant Food Service Director
Elaine Wilson, Resident Care Assistant
Financial Summary of Income and Expense
Fiscal Year Ended June 30, 2017

Total Income in thousands $57,000

- Skilled Nursing $21,611 38%
- Assisted Living $12,993 23%
- Community Programs $9,101 16%
- Jewish Federation $5,677 10%
- Independent Living $5,635 10%
- Contributions $1,983 3%

Functional Expenses in thousands $57,000

- Salaries & Benefits $30,751 53%
- Debt Expense $7,791 14%
- Program Fees $6,032 11%
- Supplies & Other $4,964 9%
- Occupancy $4,637 8%
- Food Service $2,825 5%

Income by Payor Source in thousands $57,000

- Private Pay $16,722 30%
- State of IL Medicaid $8,674 15%
- Medicare $7,100 12%
- Foundations & Grants $6,642 12%
- Jewish Federation $5,677 10%
- Housing & Urban Development $4,165 7%
- Other $3,857 7%
- Illinois Dept of Aging $2,180 4%
- Contributions $1,983 3%
## Board of Directors

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<tr>
<th>Position</th>
<th>Name</th>
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<tr>
<td>Chair</td>
<td>Judy L. Smith</td>
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<td>Vice Chair</td>
<td>Kalman Wenig</td>
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<td>Secretary</td>
<td>Kenneth F. Lorch</td>
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<td>Treasurer</td>
<td>Charles M. Bley</td>
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<td>President &amp; CEO</td>
<td>Mark D. Weiner</td>
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<td>Directors</td>
<td>Steven Anixter</td>
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<td>Marc L. Berman</td>
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<td>Michael D. Blum, M.D.</td>
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<td>Samuel P. Brilliant</td>
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<td>Arnold F. Brookstone*</td>
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<td>Dennis J. Carlin*</td>
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<td>Steve C. Drucker</td>
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<td>Alan Ellenby</td>
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<td>Daniel N. Epstein*</td>
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<td>James M. Feldman</td>
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<td>Terri Freeman</td>
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<td>Vern Gideon</td>
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<td>Barbara A Gilbert, z’l *</td>
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<td>William L. Goldberg*</td>
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<td>Alan I. Greene*</td>
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<td>Bruce J. Lederman*</td>
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<td>Jack M. Levin*</td>
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<td>Leslie Markman-Stern</td>
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<td>James C. Mills*</td>
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<td>Todd Newberger, M.D.</td>
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<td>Margo Fried Oberman</td>
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<td>Sheryl Oberman</td>
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<td>Maurice B. Pickard, M.D.</td>
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<td>Carlton R. Resnick, D.D.S.</td>
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<td>David M. Rosenberg</td>
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<td>Mally Z. Rutkoff*</td>
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<td>Stephen P. Sandler*</td>
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<td>Robert L. Schlossberg*</td>
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<td>Susan Ringel Segal</td>
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<td>Linda Soreff Siegel</td>
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<td>Rich Silverstein</td>
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